

15 October 1974

MEMORANDUM FOR THE RECORD

SUBJECT: Visit of the DO Operations Training Committee - 9-10 October 1974

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1. The DO Operations Committee consisting of the following officers  
[redacted] 9-10 October 1974.

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[redacted] Chairman of the Operations Training Committee  
and Chief, Evaluations Group, Plans Staff, DO was unable to [redacted]  
due to illness. He subsequently requested an opportunity to visit  
[redacted] 21 October and this was approved [redacted]

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2. Attachment #1 to this memorandum is a schedule of events prepared  
for the Committee's visit [redacted] This schedule was adhered to during the  
visit. The visitors were offered the opportunity to change the schedule  
to suit their needs but no one elected to recommend a change.

3. The purpose of the Committee's visit was to familiarize themselves  
with operations training [redacted] They were concerned only with  
those training courses which are attended primarily by Directorate of  
Operations personnel. In addition, they hoped, on the basis of the  
knowledge gained [redacted] to be able to make recommendations to the  
Deputy Director for Operations, Mr. Nelson, concerning the improvement  
of operations training courses.

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4. To assist the members of the Committee in their deliberations,  
a booklet containing basic, factual material on the operations training  
program was compiled and issued to each Committee member. One copy was  
also prepared for [redacted]

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5. It is difficult to summarize in any meaningful way the results  
of the Committee's visit. Since the purpose of the visit was primarily  
familiarization, comments made by the various members should not be reported  
because it was a free exchange and no decisions could be reached. The  
Committee does not have the power of decision, only recommendations.  
Nevertheless, it is useful to record what appeared to the writer to be  
the general trend of thought of the Committee and those [redacted] who  
attended the various sessions. Either the [redacted] [redacted] attended

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all of the sessions and [REDACTED]

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There follows some general observations of the results of the visit of the Committee.

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[REDACTED]

b. The Committee, at least [REDACTED] were not concerned about the length of the BOC. They wanted to know why there was a concern since the issue has never arisen in Committee meetings in Headquarters. C/OTG replied that he was under the impression that the D0 and also OTR was concerned about the length of the course. Three of the Committee members voiced the view that it must be OTR, not the D0 that is concerned.

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c. The Committee was only peripherally concerned about course content and pedagogy. They seemed generally satisfied with what they saw and heard about each course. They did voice the view that perhaps there were too many exercises but there were no serious objections to the present mix of practical exercises versus classroom instruction.

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d. The Committee was concerned about the D0 promotion rate

[REDACTED]

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by any Committee member. The Committee believed that Ops Training should be directly responsible to the DO in terms of personnel, course content, and balance in the program. [ ] held the view that should this occur, the DO may as well assume responsibility [ ] The Committee did not agree that this was necessary or, for that matter, desirable in view of the many other non-DO related activities that take place [ ]

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6. The undersigned's view is that the visit was helpful to [ ] and the DO. Whatever recommendations are now made to the DO in respect to Ops Training will be made with the benefit of facts derived from the visit of the Committee.

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[ ]  
C/OTG

Attachment  
as stated

Distribution:



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